10-20-2015

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Creating Cartoons to Promote Leadership Skills and Explore Leadership Qualities

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October 20, 2015

Abstract

This document describes a strategy for increasing student leadership and creativity skills through the creation of cartoons. Creating cartoons engages students in divergent thinking and cognitive processes, such as perception, recall, and mental processing. When students create cartoons focused on a particular topic, they are making connections to their already developed schema by representing the idea or concept in a unique way. The cartoons presented in this report were created by an education professor, graduate students, pre-service teachers, and third grade students. Many of the cartoons focus on the seven leadership skills articulated in Steven Covey’s “Leader in Me” program. These skills include be proactive; begin with the end in mind; put first things first; think win-win; seek first to understand, then to be understood; and synergize. The seventh leadership habit, which Covey calls sharpen the saw, promotes self-care and health. Supplementary leadership concepts are presented in additional cartoons with the following themes: active development of leadership skills, leaders are creative problem solvers, schools need to promote creativity and problem-solving, leaders should make good decisions, service learning promotes leadership, parents and communities can help, leaders need to be able to express themselves well, the vision of a leader, leaders care about others, persistence in the face of challenges, and confidence is a leadership trait. The Appendix contains 213 full-color leadership-themed cartoons, many of which employ humor, wordplay, and other creative strategies.

Introduction

Cartoon viewing and creation are motivating ways to explore a topic (Chin & Teou, 2009). This document provides a rationale for using cartoons in teaching leadership concepts and many examples of leadership-themed
cartoons made by graduate students, preservice teachers, and third grade students. The cartoon examples are included in the Appendix with explanations of the categories into which they are grouped.

The third grade students who created many of the cartoons were enrolled in a public school using the popular leadership program called “The leader in me” (Covey, 2014). The book, *Seven habits of highly effective teens* (Covey, 1998) introduced seven habits that assist people in building leadership skills to take control of their lives, improve their relationships with friends, work more efficiently, make better decisions, and define their values. These habits focus on one’s interpersonal skills and then build intrapersonal habits, culminating with the seventh habit of sharpening the saw. In this seventh habit, students learn about critical thinking, group work, and how to use all their leadership skills to be an effective group member and leader (Covey, 1998).

Student-centered classrooms are necessary for optimal learning of these leadership skills. As students take responsibility for their learning, they are mastering divergent reasoning, problem solving, and critical thinking (Hannafin & Land, 1997). In a student-centered class in which the leadership shifts from teacher to student, it is important for the students to have some leadership skills. This document showcases cartoon creation activities focused on teaching leadership.

**Cartoons as a Viable Alternative to Traditional Methods of Teaching**

Cognitive models of instruction view learning as a process that requires learners to actively construct new knowledge. The role of instruction is to provide an environment that helps the learner leverage the cognitive processes and minimize their disruption. Beaunieux et al. (2006) claim that instruction aimed at guiding the cognitive process should help the learner focus attention to elements of the environment relevant to learning, minimize cognitive load to use the limited resources of working memory most effectively, rehearse new information in working memory so that it is integrated into existing schemas in long-term memory, retrieve new knowledge when needed after the learning, and manage and monitor the metacognitive learning processes.

According to the cognitive learning approach, learning occurs when individuals experience cognitive processes such as perception, recall, and mental processing (Egan, 2005). The use of cartoons in the classroom can be an effective tool for teachers to reach these cognitive goals with their students. Cartoons contain abstract visual symbols, thereby attracting and maintaining interest in the topic as the student seeks to figure out what they represent (Kabapinar, 2005). Cartoons also allow students to make connections to their already developed schema by representing the idea or concept in a unique way. Cartoons raise motivation levels of students and add variety to the teaching process (Chin & Teou, 2009).

Cartoons have been used for educational purposes for many years. For example, beginning in 1992, concept cartoons have been used as a tool to determine student misconceptions in science education (Chin & Teou, 2009). This approach was taken in a response to a lack of creative strategies available to determine learners’ understanding of scientific concepts. If students are to become creative and innovative, then teaching, learning, and assessment strategies must be equally creative and thoughtful.

Cornett (2011) stated that to understand and enhance creativity, one should value the creative work of others, encouraging and displaying students’ creative work and role modelling. Egan (2005) concurred, stating that modelling, stimulating, and rewarding creativity is essential in teaching. Creating cartoons achieves two goals: it stimulates creativity and allows students to notice the subject they are studying in a medium that they value in their everyday lives.
Importance of Creativity

To reach full potential, youth need to develop many different academic, cognitive, social, emotional, and physical skills and knowledge bases. Creativity is among these critical skills because of the economic, environmental, and social challenges that communities face globally. Business and political leaders are currently calling for schools to integrate creative thinking, problem-solving, critical thinking, communication, and self-management into their curricula (Pellegrino, & Hilton, 2013). Creativity expands our perceptions and leads us to generate new possibilities, alternatives, and better ways of problem solving (Proctor, 1991).

Cartoon Creation

Cartoons can be made digitally or manually; suggestions for both are provided here. Begin by creating background scenes for the cartoons by drawing a colored rectangle for the cartoon backdrop and placing themed clipart images in this space with empty speech or thought bubbles. To generate ideas for different cartoon backgrounds, think of various common settings and situations such as inside a doctor’s office, in the classroom, at a swimming pool, during grocery shopping, inside a car, at a pond or beach, inside a forest, and so forth. We used PowerPoint software in the portrait orientation, drawing four cartoon rectangles per slide (page). Students can electronically manipulate the given cartoon backgrounds in PowerPoint and fill in speech or thought bubbles or add/delete images to complete the cartoons. Student idea production is assisted by generating in advance a list of concepts related to leadership that the cartoons should be designed to portray.

If the setting or resources for using technology to create the cartoons is lacking, cartoons can be created manually. Provide colored paper for backgrounds and print out color clipart images and blank speech bubbles for students to choose and arrange to make cartoons. Students can trim the images and glue them to the colored paper. These can then be duplicated electronically using clipart or scanned to produce an electronic image. For optimal use of puns and word play in the cartoons, provide images that represent homophones (words that sound the same, but are spelled differently) and images representing multiple meanings of the words.

Leader in Me

Because leadership is an important topic for schools nationally and internationally, many schools have adopted the strategies found in Stephen Covey’s 7 Habits Program. This program encompasses seven different habits to develop leadership skills (Covey, 2005). The habits are consecutive and build as they progress. They start with a simple habit of choice, 1. Be proactive. They continue with 2. Begin with the end in mind; 3. Put first things first; 4. Think win-win; 5. Seek first to understand, then to be understood; and 6. Synergize. The culminating habit is 7. Sharpen the saw, promoting self-care and health (Covey, 2005).

Results of implementation of this program vary from school to school, but most reports are positive. Currently, no published studies of the efficacy of this program exist. An unofficial qualitative case study at two diverse elementary schools was conducted by a graduate student in the Center for Research and Reform in Education at John Hopkins University. According to the results of this study, the educators and students felt that the program was very effective in their schools (Ross & Laurenzano, 2012), citing the benefits of increasing students’ self-motivation, organization, and personal accountability in finishing assignments. Cartoons related to ideas that support the Leader in Me concepts are shown first in the Appendix and followed by cartoons presenting other leadership ideas.
References
[For main text and text within the Appendix]


Saunders, K. (2012). What are we Missing?: A qualitative look at leadership, vision and culture in for-profit and non-profit organizations.


Appendix

Be Proactive

The first skill involves being proactive, which is called “the habit of choice” (Covey, 2005, p. 20). This is the habit that helps people focus on how they choose to respond to situations. Will they take responsibility and carefully choose their response, or will they allow outside influences to control their response? Being proactive is choosing to take control.
I apologize when I hurt someone’s feelings.

I’m sorry for what I said about you eating eight sandwiches.

It’s okay. I ate eight sandwiches!

Oh, this pitcher wants a pitcher of lemonade, but I had better pitch first.

It’s important for people to follow the rules.

Let’s win this game with this pitcher!

What a Picture!

Hey! Put him down or you’ll break the pitcher!

Pop, can I have a soda pop?

Ha, ha, ha!!

Yes, but this is the last one!

Okay, Pop!

I follow the rules Even if no one is watching.
When I see something that is wrong, I try to change it.

Pop! What happened to you?

Let’s get you into an ice cube tray and fix it!

HELP!

Stop, tank!

Hey Bridget! Get back in the tank! That’s dangerous!

I stand up for what I think is right, even if my friends disagree.

By Audrey Rule

I have to stand up for what’s right!

Whoops! I used my bow and hit the bow!

I’d better fix it!

By Audrey Rule

Bow - WoW!

Thanks for putting away your pins!

I put things away when I am done with them.

By Audrey Rule

If I break something, I try to fix it.

By Audrey Rule

Whoops! I used my bow and hit the bow!

I’d better fix it!

By Audrey Rule

I put things away when I am done with them.

By Audrey Rule

I have to stand up for what’s right!

Whoops! I used my bow and hit the bow!

I’d better fix it!

By Audrey Rule

I put things away when I am done with them.

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By Audrey Rule

I have to stand up for what’s right!

Whoops! I used my bow and hit the bow!

I’d better fix it!

By Audrey Rule

I put things away when I am done with them.

By Audrey Rule
The face on the clock says 1:25

The clock has a face?!

By a Third Grader

I stand up for what I think is right, even if my friends disagree.

By a Third Grader

You look bare! Are you cold? I can loan you my cape.

Thanks, I don’t like being a bare bear!

By Audrey Rule

I try to help when I see others in need.

When I see something that is wrong, I try to change it.

Oh, No! It’s leaking water! The green isn’t green anymore!

Do not worry, we will bucket it up and paint the green green!

By a Third Grader

I am a pale pail!

Don’t get upset… How can I help to solve the problem?

By a Third Grader

I know how to avoid a fight when I need to.

By a Third Grader
I don’t know if my hair will look nice. Well, I think I am a good looking hare.

Think before you start talking.

I am late for work. Should I go in? I guess I should.

Look at the face! You are late!

I follow the rules Even if no one is watching.

Be careful when you pin that pin on me.

Don’t worry, I’m an expert pin!

Leaders need a variety of skills to be successful!

Our Costume Party was a success! We raised money for the poor! Now celebrate with the pitcher!

When I see something that needs to be done, I try to get my friends to work on it with me.
I stand up for what I think is right, even if my friends disagree.

I must go get the chest.

No! Don’t go! Please. PLEASE!

Can’t we play chess?

Two cans for Toucans!

I’m thirsty!

I found something to drink.

That’s not yours.

I always stand up for what I think is right.

Let’s float! We should swim and exercise to be healthy!

By a Third Grader

I’ll do it anyway.

I just want to drink a float.

I am in a contest, but I am having fun!

Ha, ha! I’m going to win instead of her!

I always stand up for what I think is right.

By a Third Grader

Life is a bowl of cherries if you are always positive when you bowl.

I always stand up for what I think is right.

By a Third Grader

Let’s float! We should swim and exercise to be healthy!

By a Third Grader

I found something to drink.

Two cans for Toucans!

By a Third Grader

I try to help when I see others in need.

I’m thirsty!

I found something to drink.

By a Third Grader
I am good at planning what needs to be done for a project.

I always stand up for what I think is right.

I think this chest I found is yours.

I wish I had a big chest like yours.

First, stop turning green and start thinking positive!
You’re on the green!

Just tap it into the hole!

Then we’ll celebrate!

I like to make everyone in my group feel important.

I’m batty ‘bout you all!

Okay, Tim, you go first cause you hit hard.
Eric, you are next – you seldom miss.
Jane, you are our secret weapon!

I hope you can’t bowl here!

Hey! You can’t bowl here!

By Audrey Rule

This will be exciting!

By Audrey Rule

Thanks for being honest!

By Audrey Rule

It is important for people to follow the rules.

By Audrey Rule
If I do not do a good job, I try to do better the next time.

I usually do what I’m supposed to do.

Don’t kid yourself, you can’t climb this big hill, little kid!

I’ll try harder and do it next time!

Look at the face! You’re late!

I’m sorry. I have to face that I’m late.

I always try to do my best work.

These floats are heavenly!

Yeah, I used the best root beer!!

I could pretend my head hurts and not head to school.

No, I will follow the rules. I feel okay.

I follow the rules even if no one is watching.
It is important for people to follow the rules. It’s against the rules to bowl here! I DON’T CARE!

I do not want to fight tonight. I want to be kind. I know I’m a knight but I don’t want to fight tonight!

I try to be kind to other people

I dream that knights are going to fight to night!

Ah, a bee. I’ll squirt him with the vial so he doesn’t get vile. Buzz… Buzz… Buzz…

I’ll just stop while I have the time.

I know how to avoid a fight when I need to.

Uh-oh, the washer is broken! Marquis, get me a wrench!

Jean, get a round washer!

I am pretty good at organizing a team of kids to do a project.

By a Third Grader

By Audrey Rule

By a Third Grader

By a Third Grader
Once I know what needs to be done, I am good at planning how to do it.

Attention! We rhinos are rare! We have to do something about it!

Toot your horn to tell others that poaching rhinos is wrong!

Let’s organize to spread the word!

Leadership skills such as goal-setting, problem solving, and decision making are not just necessary for leaders—they are skills needed for success.

Once I know what needs to be done, I am good at planning how to do it.

By Megan Anderson

I’ll just wait here until someone tells me what I should do...

If I keep working hard, I bet this money tree will be even bigger!

Leadership skills such as goal-setting, problem solving, and decision making are not just necessary for leaders—they are skills needed for success.

By Megan Anderson

We were able to get the foundation up in time, now I think we can get the next step done in 2 weeks!

Have students periodically prepare and update a personal plan for leadership development.

By Dana Atwood-Blaine

I haven’t had this much fun since I was a small fry!

I’d rather be spawning.

Take some time to play along the waves to enjoy life and avoid burnout.
Begin with the End in Mind

Habit 2, Begin With the End in Mind, means that one creates an organized plan and then follows the plan to completion. Covey (1998) describes this habit as creating a blueprint, following a recipe, or creating an outline before writing a paper. Brumm and Drury (2013) found a positive relationship between “...followers’ perception of leaders’ long-term planning and whether or not they felt empowered toward positive follower behavior” (p. 17). Brumm and Drury (2013) state that: “Leaders should be good strategic planners who set the course for attaining the goals toward which they are leading followers” (p. 17). By beginning with the end in mind and creating a strong plan, leaders are able to influence their team in a positive manner.
I am pretty good at organizing a team of kids to do a project.

Hey, **kid**, go to your area!

Okay! Best Friends Forever, go get ready for the *kids*!

I am pretty good at organizing a team of kids to do a project.

Think before you start talking.

If I do not do a good job, I try to do better the next time.

Would you like some cabbage or **greens**?

No, I hate green things!

But you are **green**!

I want to say, “Sorry,” but I am too mad.

Setting goals allows students to practice creating objectives, plans, priorities, and hopes.

Goal for my Monday: Don’t get caught. Don’t get caught.

By Laura Zelnio

By a Third Grader

By a Third Grader

By a Third Grader
I always try to do my best work.

Yes! A Strike! I bowled all the **pins**!

Yay! I got an A+! Strike one for me! I am going bowling now!

**Pin a ribbon on me!**

The next time I try *threading*, I’ll work harder and longer.

I will also attach a hose onto my *threading* better.

If I do not do a good job, I try to do better the next time.

It is important for people to follow the rules.

Get your **tank**!

You did not hit me.

I will try to do better next time with the **bow**.

My **bow** is so beautiful!

I wish I were back in my **tank**.

If I do not do a good job, I try to do better next time.

By a Third Grader
Have students establish goals to improve some area of the community.

Remember what your objective is!

My objective is to understand why humans leave such a mess behind.

By Andrea Alert

I thought it was a great idea to dress like a mummy today until I drank too much water. I will remember this for next time and construct a better mummy suit!

Decision-making, problem-solving, and planning are all good ways to encourage leadership development.

By Jason Knittel

Students should create and share plans for leadership development.

Creating a leadership plan will lead you to the treasure of success.

By Abigail Allen

Responding to the Future

When I was your age, I always dreamed of becoming a detective.

I want to grow up to be just like you

By Samantha Bruess

Help students get a future-focused perspective.
It's important to support those who need it!

By Emma Stevenson

Nurturing student's individual talents encourages participation and a willingness for students to set goals, take leadership, and be a positive role model for others.

By Mara Meguire

We have to keep working until we get it to taste just right!

We could be here late, but we will eventually make something extraordinary

A leader is confident in her ability to finish the job correctly.

By Suzanne Blanchard

Set Goals for being an effective leader.

By Jessica Scadden

To make a change, we must all work together. We can make a difference!

He's right!

I agree!

Future Leaders of America

By Mara Meguire

We could be here late, but we will eventually make something extraordinary

Enroll students in a leadership academy where they learn and apply leadership skills.

By Emma Stevenson

Nurturing student's individual talents encourages participation and a willingness for students to set goals, take leadership, and be a positive role model for others.
Think about how someone else will feel before you speak.

I’m beat!
I worked so hard to make enough money for us to get by and I am so tired!

Mom! I want to go shopping tonight and buy a drum to beat.

Are you listening?

By Audrey Rule

Can I be the leader?
Please, Please, Please, Please!

Seriously? And people call me a hotdog.

All children need to develop leadership skills.

Two can have a lot of fun together.

I’m just one toucan

Sorry, we should have noticed!

Think before you start talking.

By Audrey Rule

We value diversity here in the thread group.

It’s good to see a variety of thread types!

When I’m the leader, I make sure that everyone in the group feels important.

By Daniel Spooner

By Daniel Spooner
Put First Things First

Covey (1998) describes Habit 3: Put first things first, as: “...learning to prioritize and manage your times so that your first things come first, not last” (p. 106). Bevins and De Smet (2013) discuss several ways that one can manage time successfully to maximize productivity; these ideas included: 1) create a time budget with one’s activities and tasks, 2) think about how much time things take before adding new activities or tasks, 3) track and measure time to ensure that it is being used equitable among what needs to be done, 4) refine one’s master calendar or schedule if time and commitments become an issue, and 5) seek support from colleagues, friends, teachers, or family members if assistance is needed in time management or scheduling activities.

It’s important for people to follow the rules.

By a Third Grader

Look at that kid!

We can’t touch it.

No kidding, kids!

Valuing the “Gold”

Gold is my life...

By: Vanessa Engel

My life is golden.

Leaders tend to prioritize things like family, happiness, and career first. Other students may think of money as their priority.

Don’t forget to put sun screen on your pale skin before playing with your pail on the beach!

By Mason Kuhn
Think Win-Win

The fourth habit is about working with others to generate a compromise that benefits everyone involved. Covey (1998) explains: “It begins with the belief that we are all equal, that no one is inferior or superior to anyone else, and no one really needs to be” (p. 147). Bagshaw (1998) explains that although many believe conflict to be a negative thing, new ideas can grow from the differing opinions when people are willing to listen to one another. Through conflict mediation all voices can be heard and a solution can be found if both parties are able to find common ground. When a conflict arises and people have the mindset to Think win-win, problems are solved through compromise and empathy for one another’s points of view.

By Jolene Teske

When I have extra pops. I like to share with Sammy and his pop; that way everyone wins!

By Courtney Clausen

How can I find peace when I only have this one blue piece?

Maybe if we work together, we can use our pieces to make peace.

By Mason Kuhn

I can hardly bear to watch. But she deserves it and I can do better.

Here is a new toy bear for being so well-behaved.

By Mason Kuhn
When I’m the leader, I make sure everyone in the group feels important.

Hey! We’re going to win because we’re bats and Joe has a bat.

Yes! Everyone on this team is important to our battle!

I’m going to the air tank station. It’s important for you to be quiet while I’m gone.

She’s asleep in her tank. I’ll do what I’m supposed to do.

You are not working. I am THE leader. Do exactly as I say.

Sometimes both parties will have more to discover by recognizing the importance of each other’s role.

Different leaders are needed in different areas.
I know how to avoid a fight when I need to.

I see you are mad! Let’s figure out a solution.

I’m sorry I called you “tee tea.”

Okay. Please call me tee-cup!

I apologize when I hurt someone’s feelings.

If friends are fighting, I try to get them to talk to each other and stop fighting.

Tell me why you are so upset with me. I turn pale when you are mad at me.

It’s hard for me to talk when I am an upset pail.

If a friend is mad at me, I try to understand why.

By Audrey Rule

Piece Peace

By Audrey Rule
Seek First to Understand, then to be Understood

The fifth habit is often called the habit of mutual understanding. This habit requires people to listen and expend the effort to understand how the speaker is feeling before responding. According to Covey (2005), “listening is reflecting what a person feels and says in your own words” (p. 110). It is very easy to simply revert to our own ways of thinking, but to truly understand someone, we must try to understand what he or she is thinking.
Think about how someone else will feel before you speak.

I summarize what another person said to make sure that I understood.

My 8 Pound ball is really heavy.

I summarize what another person said to make sure that I understood.

What if I ate an eight pound meatball?

Fantastic for Penny!

I’ll send this scent to Cent!

Perfume? Brianna- it stinks! I like coins!

By a Third Grader

Yay, Beets! Yay for trophy!

Thanks for saying I beat the hard guy!

Oops! I slipped!

I’m sorry, pale pail.

Oh, no! I’ll never be a pale pale again!

I summarize what another person said to make sure that I understood.

Make sure you know what a person is saying before you answer.
Think before you start talking.

Hey, Aunt Ant – 
Thanks for taking me here!

You’re welcome!

Hey, Aunt Ant – 
Thanks for taking me here!

I summarize what another person said to make sure that I understood.

I see the sea waves.

You see the sea waves?

I must be looking the wrong way!

By a Third Grader

After this, would you like tea?

I apologize when I hurt someone’s feelings.

I’m sorry, last time we had tea I put tees in yours.

Hey, do you want my peace piece?

Yes, that peace piece will fit.

By a Third Grader
I summarize what another person said to make sure that I understood.

Put your *mail* in the box!

Put my *male* in a box?

I watch a person's body language to help me understand.

This *vial* is *vile***!!!

Make sure you understand what a person is saying before you answer.

I pre-*fir* that you don’t block the sun!

Is my *fur* a problem?

Is my *fur* a problem?

By Audrey Rule

By Audrey Rule

Try to understand what a person is feeling as you listen.

*Whoa* dares to disturb my *night* hunting by crashing around?

I’m sorry, I was just out for a dark *knight* walk!

I’m sorry, I was just out for a dark *knight* walk!

By Audrey Rule

By Audrey Rule

I watch a person's body language to help me understand.
Synergize

When people work together, blend ideas, and everyone’s voice is heard, one is experiencing Habit 6: Synergize (Covey, 1998). “And the foundation of getting there is this: learn to celebrate differences (Covey, 1998, p. 183). Bagshaw (1998) describes how conflicting perspectives can merge as people blend their ideas when conflict is properly managed. In turn, this leads to Synergy. “Properly managed, it [conflict] can be a creative force for business and the individual. If we regard differences of opinion as valuable sources of [cross-fertilization] they begin to enrich our experience” (p. 206).
This tank of gas isn’t enough to fill the tank. I need help from my team!

Boohoo!

I made a whale fountain!

It’s not fair! I don’t get to pet a whale – that’s why I wail!

It’s okay- You can’t pet a whale but our group will get ice cream!

Hey! What is that thing?

It looks like some kind of deer cookie.

You mean it’s a dough doe?

Leaders enjoy working with others in a group.

By a Third Grader

Hey, can you two hares help me with my hair?

Sure, Hare, how do you want your hair?

By a Third Grader

Leaders enjoy working with others in a group.

By Mason Kuhn

We can solve more problems when we work together.

By Audrey Rule

Hey! What is that thing?

Everything goes smoother when people work together.
When I see something that needs to be done, I try to get my friends to work on it with me.

Okay. I will call my friends. Hey, do you want to come help me fix my washer?

Yeah, we will come help you with tools and a washer.

Help! I need help washing dishes.

I can do better, too.

Extracurricular activities encourage communication, teamwork and leadership skills.

Gifted children can boost motivation and confidence in others by their power of persuasion and encouraging attitude.

Gifted students can demonstrate empathy and responsibility with adult support and encouragement.

Beth, are you doing your best work? It's your responsibility to be accountable for your learning.

I love being part of a team. It has given me self-confidence and encouraged me to communicate with others.

Great job teammate!

When I see something that needs to be done, I try to get my friends to work on it with me.

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Beth, are you doing your best work? It's your responsibility to be accountable for your learning.

I love being part of a team. It has given me self-confidence and encouraged me to communicate with others.

Great job teammate!
Provide coaching opportunities for students who will motivate and encourage the team.

Come on team, we can do this! I KNOW YOU CAN!

He believes in me!

By Katie Krill

Group activities can help students build leadership as they have the opportunity to help others feel important and valued.

By Hannah Schueller

Follow The Leader

Come on Jim! I know you are feeling sad so let’s go eat some carrots!

Thanks Roxanne! It is nice when you lead and think about me!

Working as a team or a group and having a system will allow you to go far.

1, 2, 3, pull...
1, 2, 3, pull...
1, 2, 3, pull...
1, 2, 3, pull...

We got this! We can do it almost have them beat!

By Allissa Knudsen

He believes in me!

By a Third Grader

If you make a float with me, I’ll offer you a float!

Yes, let’s do it!

When I see something that needs to be done, I try to get my friends to work on it with me.

By Katie Krill

If you make a float with me, I’ll offer you a float!

Yes, let’s do it!

By a Third Grader

When I see something that needs to be done, I try to get my friends to work on it with me.
Leadership involves making a commitment to take on new roles and responsibilities and learning to cooperate with different kinds of people.

Okay, you talked me into it. I am knee deep. What is it?

It's called water, Eau Claire was named after it. Isn't it smooth and lovely? It even has fish if you look carefully enough.

By Audrey Rule

Leaders enjoy working with others in a group.

I toad you to stop! Overeating is bad, man!

I feel so sick! I ate eight flies in a row!

Yes, Now I know: No more flies today!

Leaders learn from others when they work together on projects.

By Audrey Rule

One learns more by working with others than alone.

Ooh! Your hair smells good! How did you get that scent?

I'm a hare who spent a cent to get a scent at the perfume store

Wow! I'll have to have the sense to go there too!

By Audrey Rule

Leadership involves making a commitment to take on new roles and responsibilities and learning to cooperate with different kinds of people.

This is fun to work with my family! Hey, Aunt Ant, How are you?

Watch out little ant, here comes the GI-ANT!

Great, I'd like to meet him!

By Audrey Rule

It's called water, Eau Claire was named after it. Isn’t it smooth and lovely? It even has fish if you look carefully enough.

By Audrey Rule

By Jaine Benson

By Audrey Rule

By Jaine Benson

By Audrey Rule
Sharpen the Saw

The final habit focuses on the skill of taking care of oneself. It is founded on the belief that to be effective in all that we do, we must take care of ourselves and nurture our bodies, minds, hearts, and souls. This means taking time to exercise, to relax, to sleep, to focus on whatever it is that makes us feel refreshed. This is an often neglected area that is actually very important (Covey, 2005). Leaders give themselves a break by taking regular vacations, meditating, avoiding digital media for a while, or engaging in nature walks or other experiences to rest and refresh themselves (Gregoire, 2015).

Be sweet to yourself.
By Dana Atwood-Blaine

This week really takes the cake, I donut know what I would do without this bonbon…probably be gone-gone.

Take a Break from the Rat Rabbit Race
By Dana Atwood-Blaine

I wonder if any bunny nose how badly I needed to take time to smell the flowers.

Relax, rejuvenate, and take care of yourself.

Leaders need to take breaks away from their work to refresh themselves.

You are looking pretty worn-out and tired!
By Audrey Rule

Oh really? Well, I’ll just nip that condition in the bud!

I’ll relax by making a flower arrangement.
Active Development of Leadership Skills

According to Fish (2011) one of the key elements of learning to be a leader is practice. There are students who think, know, discuss, and write about the concept of leadership. However, they must also have opportunities to “do” leadership. There is value in practicing, making mistakes, and growing from those experiences (Fish, 2011).

Leadership begins at home.

By Katie Krill

Honey, we’d like your help in planning our family vacation.

Leading No Matter Where

Whether in my lamp…

…or on my magic carpet, I practice my leadership skills!

By Pamela Walsh

Students need to hone their leadership skills in a variety of settings.
Leadership is acquired most effectively through practice.

By Ben Olsen

Okay, so next time I think I’ll approach that problem differently. At least I get a next time!

By Naethan Hoaglund

Hey, I’m the new president of this organization! Do what I say!

I’m not listening to that bossy guy!

Leadership is much more than being elected or appointed to a position; it is acquired most effectively through practice.

By Natalie Berning

Yikes! They are all counting on me… But, I’m not sure what I am supposed to do.

I’m in the same boat, man, and they made me Captain!

Student leaders are often put into roles, with very little in-depth knowledge of the significance of their role or the personal development that can come with their experience.

By Morgana Tjaden

Practicing is so much more helpful...

Here…look! I’ll show you the answer.
Vicarious Experiences

Suzy, how do you think we should approach this issue?

Look her directly in the eyes, speak clearly...

By Jenifer Yates

Students can work on leadership skills through role play opportunities.

I haven’t seen a performance like this in for-huevo!

By Vanessa Engel

Humanities classes and extracurricular activities where students speak to large and small audiences can aid leadership skills.

Playing “Real World”

I'll be the banker!

Can I be a lawyer?

I'd make a good police officer.

By Jessica Scadden

Utilize simulations that require students to make rules and establish a system to maintain rules.

Leadership skills need to be developed actively.

I’m just going to float...

Oh, great! I’m starting to deflate.

Don’t deflate – be a leader who’s great! Float in the pool, but not through life.

By Latisha Smith
Leaders seek continual intellectual growth.

Practice with learning from mistakes is a key element of being an effective leader.

I’m sure you will do well and learn from any mistakes. I have learned so much in my 50 years as head chef!

Help me build a strong foundation so that I will always be independent and strong!

Encourage and teach students to work on positive self-esteem and personal development.

I have been reading a book about how things work. Last night I read about items that start with Z.

I never learned that in school!

Mmm…I’m a powerful ant! I can do this. I just have to be strong…

Oh my! Aunt, How can you carry all that food?
Leaders are Creative Problem Solvers

Today’s world has a critical need for leaders. These individuals must exhibit an awareness of self, be willing to collaborate with others, and most of all, be eager problem solvers (Gergen, Rego, & Wright, 2014). Students attending the Riverside School in Ahmedabad, India, are taught leadership skills for the 21st -century, including problem solving (Gergen et al., 2014). “Teachers encourage them to identify and investigate problems, to probe assumptions, to seek reason, and to be reflective” (Gergen et al., 2014, p.56). Furthermore, “solving challenges takes skill as well as will - skill in innovation as well as leadership (Gergen et al., 2014, p. 58).

By Angie Webb

I am going to invent a machine to change my diaper so I won’t have to call my mom and listen to baby talk.

Mom! Come help me with my diaper!

I’ve got a surprise for you!

Leaders are creative problem solvers. They find a way around obstacles.

By Phyllis Gray

Brainstorming leads to great ideas.

By Jeff Mangold

Dude, that lady’s method is so archaic.

No kidding! She’s never going to get those poop stains out using that technique.

I know. If she’d reverse order and apply the Houndspooop method, she’d be done already!

Creating leaders involves planning, thinking critically, solving problems, and making decisions.
Leaders must be problem-solvers.

Sometimes my horn gets in the way when I play my horn...

...But I have learned how to hold it so it works.

Problem-solving is an important part of leadership.

By Kimberly Morische

We see there are many kids without coats at our school and we want to do something about it, but it’s such a big problem!

Even if you help only one person, you make a difference! Why don’t we think of some ways you could solve this problem?

Leadership skills are necessary for success in today’s world, and they should be taught from a young age. No one is “too young” to start.

By M. Rod

I can both wear and play horn!

By M. Rod

Looks like your lid is stuck. I have an idea! What if we combined forces?

You could vacuum the ingredients into my pitcher!

By Kimberly Morische
Schools Need to Promote Creativity and Problem Solving

Leaders in business and government, as well as policymakers, have advocated that student creativity be a part of school curriculum (Beghetto & Kaufman, 2013). Fortunately, classroom teachers and schools are in position to promote creativity within the classroom and the school environment as a whole. “Teachers who understand that creativity combines both originality and task appropriateness are in a better position to integrate student creativity into everyday curriculum in ways that complement, rather than compete with, academic learning” (Beghetto & Kaufman, 2013). Furthermore, problem solving skills can be developed through classroom experiences involving challenging tasks. Several strategies to enhance creativity have been proposed by Fletcher (2011). Two of these strategies include helping students experience flow in their work, and instead of assigning one extensive project, allow students the opportunity to explore multiple ideas and avenues (Fletcher, 2011).
Leadership development should be included in all academic areas, including fine arts.

By Abigail Allen

Science Class

I am the largest planet.

By Cheri O'Hagan

I am made of gases.

By Amy Langr

Science projects provide enhancement in planning, critical thinking, and problem solving processes to further develop leadership skills.

By Abigail Allen

By Jason Knittel

What about creating a Human Rights banner about poverty and displaying in the lunch room?

Instead of a banner, can we give a presentation on how we can help, Mr. Knittel

By Cheri O'Hagan

Allow students to fail in “safe” situations. This will give them the opportunity to problem solve and understand that not all things come easy. However, possible electric shock is NOT a safe situation.

By Amy Langr

I bet I can get the toast out if I use this fork.

Let's think this through to see if it is worth the risk!
Leaders Should Make Good Decisions

“At no other point in our history have the choices we’ve made had the potential to create such a deep and lasting imprint upon so many others, or cause so much harm. In such a world, developing good leaders has never mattered more” (Fish, 2011, p. 82). Three guidelines have been suggested to teach leadership to students which will in turn, assist them in making good decisions. These include allowing students to take risks and make mistakes, providing opportunities to develop empathy for others, and increasing emotional intelligence as it relates to group management (Fish, 2011).

Nobody asks me what I want to wear. I guess I’ll just sit here naked…and look at them all with my judgment eyes.

Mama said I could choose whether we have mashed peas or carrots tonight!

Amateurs…Been dictating what we wear and eat for months now.

Opportunities for decision-making at an early age will help to foster the critical reasoning skills necessary to be an effective leader.

By Kimberly Sittig

Leaders are flexible and not entrenched in their decisions.

Why did we fill up on candy earlier?

I thought it was pretty awesome at the time, but now I’m not so sure.

By Matt Willett

Shouldn’t we tell our darling boy to tuck his tail in when he’s riding on something with wheels?

It’ll only take running it over once for him to figure it out…

Inappropriate decisions by youth, though difficult for parents to accept, may enhance future decision-making when self-evaluated.

By Kimberly Sittig
Service Learning Promotes Leadership

Service learning is an excellent way to build leaders in educational settings. Boyle-Baise and Zevin (2014) explain that service learning aligned with classroom curriculum, “...motivates academic engagement...builds civic knowledge, fosters self-esteem, improves social responsibility, practices collaboration, and activates advocacy” (p. 191). Each of these skills embodies the leadership characteristics highlighted through Covey’s (1998) steps of the Leader and Me. Service learning is about connecting classroom curriculum, student involvement, community collaboration, and reflection to bring education alive in an authentic manner (Boyle-Baise & Zevin, 2014). Whether students practice Beginning with the end in mind by creating an action plan for the service learning project or Synergize with community members to fulfill a need in the community, students are learning the skills to be leaders while curriculum is approached in a hands-on, authentic manner (Boyle-Baise & Zevin, 2014; Covey, 1998).
Help a professional and learn how to be one while working the case!

This is an excellent clue, I couldn’t do it without you!

I will keep looking for clues!

When I was your age...

Geez...not again...

But she does know how to fish!

The greatest treasure is sharing the gift of your talents with others.

Don’t be all wrapped up in yourself when you can help someone else out of a bind.

When you feel isolated and alone...

...just remember there’s an “us” in sarcophagus!

Students can learn leadership skills from leaders of the present through service learning.
Mentorships and internships

Mentorship: A leader works with others to nurture their abilities, build confidence, foster and the creation of vision in others.
Internship: Leaders find opportunities to work alongside the less skilled, encouraging and supporting the growth of leadership skills in others.
Mentorships and internships provide future professionals with the chance to develop important skills and apply new knowledge to their professional area (Brush, Hall, Pinelli, T., & Perry, 2014).

By Carter Bridges

Mentorships and internships provide exciting leadership opportunities.

By Susan Bunch

You don’t have to be big to be a leader....just fast. Watch me and learn how to avoid “the shoe”
We’re ready. Show us the way.

By Suzanne Blanchard

I’m being a good role model.
I’m glad we have someone to guide us.
Look she’s showing us the way.

Be a role model for leadership
Internships and mentorships are a great way for youth to work with community leaders who are willing to identify, develop, and nurture future leaders.

How did you like shadowing me today and learning about what it takes to be a state patrol officer?

I loved every minute of it! I want to be just like you, but I have a way to go!

You know, I thought you had a very flexible leadership style!

Thank you! The way you solved that global crisis 50 years ago--very creative problem solving!

By Laura Scott

By Adam Naughton

Leadership Curriculum should include biographies of past leaders and examples of their leadership styles.

Students can learn leadership skills and gain inspiration from talented people of the past.

“I have a dream!”

It's good to see people still using my ideas.

By Naethan Hoaglund

“I want to be like Maria Tallchief – why just marry a leader, when you could be one yourself?

When I grow up...

Teaching kids about minority and female leaders, as well as leaders of the arts will inspire!

By Kathy Oswald

“Thank you! The way you solved that global crisis 50 years ago--very creative problem solving!”

By Adam Naughton

“I have a dream!”

By Naethan Hoaglund

“I want to be like Maria Tallchief – why just marry a leader, when you could be one yourself?”

By Kathy Oswald
**When Leaders Mentor Others**

I am not sure what to do next

I'll explain it to you, one step at a time.

By Jennifer Kuskovski and Allison Arevalo

Mentoring programs allow students to explore careers and work with positive role models.

**Lending a Helping Hand**

Utilize mentorships where gifted and talented students tutor peers or younger students.

Start on the top and work your way down. I have found it is the most efficient method. That makes sense!

By Jessica Scadden

Mentoring Programs are a great way for students to gain leadership skills by working alongside a role model.

I tried and tried and tried to finish the maze, but I couldn't find my way back! Here, let's do it together, and I can show you how I did it.

By Joanna Freking-Smith

Giving students the opportunity to tutor their peers encourages leadership in gifted students.
Adults need to delegate leadership to youth, be a mentor, not a dictator.

Let's suck up all the leadership roles!!

Shouldn't we save some for the kids?

Allow students to mentor and guide younger students in different activities and projects with specific goals to be met.

By Jesse Cox

My name is Monica and I'm a junior. I'm here to help you guys with your science. What chapter are you on?

OMG! I'm so excited to get help from such a cool high schooler!

By Sarah Peters

Mentorships help teach talented and gifted students how to communicate in an acceptable and challenging manner.

By Joanna Freking-Smith

Wow, ever since Bill became captain of the cross country team, he really has shown us he is dedicated. He motivates me run even when we don’t have practice!

Yeah! Me too. Let's go for a run!

By Joanna Freking-Smith

Getting students involved in extracurricular activities can nurture a student's (or dinosaur's) leadership skills.
Parents and Communities Can Help

Parents have an extremely important role in the lives of young learners. Children will tend to grow up or down to the expectations of their parents (Weiner, 2010). Children who have parents that have high expectations of them and provide them with adequate support typically have successful outcomes in school and in social situations (Nokali, Bachman, & Votruba-Drzal, 2010). Parents must be good role models because their actions can have a major influence in developing leadership skills in their children. Children will live by their parents' principles. They will likely inherit the voice of their parents' perception of right and wrong and they will likely pass these lessons on to their own children (Englund, Luckner, Whaley, & Egeland, 2004).

Parents need to encourage their children to be in leadership roles and give them chances to lead.

By Jason Knittel

Okay, son, today I teach you the importance of never finishing last! Run fast! I know you can!

Dad, why is that Lion licking his lips over there?

Parents provide children support and encouragement.

By Kathy Oswald

Remind me again why we let the children plan the vacation...

Because you wanted us to SHAKE things up, Dad!

You always say you’re a salty old sailor!

Allowing kids to plan family activities foster good leadership skills.
The most important wish

I wish my parents would give me more responsibility so I can become a great leader!

By Abigail Allen

Leadership skills development begins at home with small responsibilities given to children.

The Bear Necessities

Where do you think we should spend the night, kids?

I think the fishing will be better upstream.

Encourage parents to help provide leadership opportunities such as assisting in planning family travel.

By Kristin Melcher

Self-Directed Learning

Giving students the option to plan, organize, and evaluate family activities fosters leadership.

By Vanessa Engel

Parents and teachers need to promote a healthy self esteem.

You have such great eye sight I know you have a bright future ahead of you!

By Nicole Jurgersen
Leaders flourish when given support from family, friends, teachers, and community.

Parents can help their children become leaders through their example.

I always try to be a good role model for my kids and explain the principles behind my actions.

By Audrey Rule

I want to be an art teacher when I grow up!

Young ladies, you can be anything you want to be in this world! You could be president!

By Susie Thurmond

The church youth meeting is at 5:00pm today. Are you going?

But volleyball has practice until 6:30! I’m alarmed that can’t make it.

By Jesse Cox

If community organizations want to promote youth leadership and participation they need to coordinate the availability of both adults and youth.

By supporting young leaders, the community experiences direct benefits through stronger connections to other young people.

I am so glad you invited me to your Chinese Club!!

You will go far in life.

By Jaine Benson

I want to be just like my dad!

I always try to be a good role model for my kids and explain the principles behind my actions.

By Audrey Rule

Next week we go to Sons of Norway. They have lefse!!!

By Jaine Benson

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By Susie Thurmond
Leaders Need to be able to Express Themselves Well

Many schools use Covey’s Seven Habits to help students become leaders. The first three habits that are required to be mastered are considered self-mastery and the second three habits are considered important for “public victory”. Seeking to understand, then to be understood is the fifth habit that emphasize on the importance of communication skills. For optimal communication, leaders need to be able to express themselves well (Covey, 1996). Students should practice listening to each other during a discussion by pausing and summarizing what was heard before responding.

Encourage discussion and debate about current events.

By Ben Olsen

So, what do you think about immigration reform?

I’d say that “aliens” add great diversity to any country.

Students need opportunities to be leaders in many situations.

By Carol Anderson

Hhmmm... I wish I could find the right words to say to Emmitt. I just know he would make a wonderful leader for the debate team. This would open more doors for him.

Great! He’ll fly through those debates!

I’ll bug her ‘till she does it.

By Susan Bunch

I’m just trying to carve out a place for myself in this field.

Encouragement and debate about relevant topics and feel that their voices are being heard.

By Susan Bunch

Oh great pumpkin, why are you always glowing on and on about Halloween?

I’m just trying to carve out a place for myself in this field.

Gifted students need opportunities to prepare and present speeches about relevant topics and feel that their voices are being heard.

By Ben Olsen

So, what do you think about immigration reform?
I’m surprised you would *flip flop* on the subject. Why do you feel that way?

By Allison Arevalo

Students need to learn how to give opinions while respecting the ideas of others.

By Jennifer Bange

Written and oral communication projects allow gifted students to learn how to present ideas clearly and persuasively.

Students should get to choose where they sit in the cafeteria.

We should be able to earn additional recess time with good behavior.

By Jennifer Bange

I’m going to research Martin Luther King Jr. for my project. He was a great leader in the Civil Rights Movement. I want to be as caring, brave, and articulate as he was.

By Joanna Freking-Smith

Having students learn about leaders in all subjects nurtures leadership skills.

Anne, Thanks for a fun time!

You are welcome!

By Jason Englert

A leader enjoys and expresses positive feelings of being with others.
The Vision of a Leader

Leaders are able to create a path for others to follow. They need to be able to share their vision of the road ahead with others in clear words which create sharply focused images. Being able to articulate an effective vision is crucial for transformational change (Saunders, 2012).

Charismatic leaders have an incredible ability to inspire others and move them into action.

By Kimberly Morische

You can become Prince Charming in three steps: find a crown, find a girl, and look toadally confident.

A leader possesses vision to see things as they might be.

By Dixie Forcht

Vision is a key quality strong leaders possess.

By Natalie Berning

What’s with the GLASSES?

I want my leadership vision to be clear!

Really? I’ve been waiting all of my adult life for this!

Wow!! That’s Inspirational! I’ll do it!

Literature leads to enlightenment by introducing new ideas.
Teaching students to communicate effectively orally and in writing are leadership skills.

If the Dinosaurs Had Been Warned

Hey you! Major global climate change is coming soon! You must adapt! Buy a sweater!

If he'd been in charge, I wouldn't be extinct!

By Morgan Tjaden

You've made your point!

Demonstrating motivational techniques can help inspire the same in others.

Stand tall! Here comes the ball. Remember – no rolling pins

I really enjoy making cookies for my class. My rolling pin is my best friend.

By Phyllis Gray

By Kristin Melcher
Leaders Care about Others

Leaders help and share knowledge with others. They listen and naturally draw people to their side by their truthful and concerned manner. They are kind, empathetic, and truly care about other people. Leaders take time from their busy activities to listen attentively and fully to others (Gregoire, 2015).

“Leaders know how to cooperate, avoid fighting, and get along with others, Little Grasshopper.”

“Must be those owl pellets that make him so wise.”

“Leadership is not about being first in everything.” - Aesop

I think he just needs a friend. Let’s talk to him.

I would like your opinion of our “Going Green” project.

Effective leaders are easy to get along with and friendly.

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I would like your opinion of our “Going Green” project.

Effective leaders are easy to get along with and friendly.
Character is very important. True leaders are rich in their heart, not just in their wallet.

Ask not what you can do for yourself.

But what you can do for those in need!

I try to be kind to other people.

By Audrey Rule

Your wailing is melodic but keeping me awake!

Sorry! I’ll be quiet!

Thank you so much

By Jeff Mangold

I try to be kind to other people.

By Phyllis Gray

Thanks for having me over!

We had tea, so let’s play golf with a tee!

By Third Grader

When I grow up I want to be a hare who does hair!

I love helping people by making their hair look great.

By Phyllis Gray
Persistence in the Face of Challenges

One of the concerns that has surfaced for children in today's society is the fact that they will need to solve problems and respond to situations that can't be found in textbooks (Gergen et al., 2014). “Their future is marked by volatility, uncertainty, complexity, and ambiguity….children will thrive if they develop the competence and the confidence to navigate complex environments as resourceful problem solvers who are results-oriented and resilient” (Gergen et al., 2014, p.53). Therefore, it is important to persist in finding a viable solution to the problems encountered along the way.
Great leaders are flexible and persistent through change.

Persistence

A **chest** x-ray on my **chest** of drawers

A drinks **chest** on my **chest**...

If I’m persistent, I’ll generate a treasure **chest** of meanings for that word!

Responsibility is like laundry: never-ending.

FLEXIBILITY

Well, perhaps there wasn’t a need for my spaghetti spoon inventions in Mexico. But, all signs lead to Rome!

Responsibility is like laundry: never-ending.

It doesn’t matter how its mailed!

You take it, they said it should be **male**
Confidence is a Leadership Trait

“It has been suggested that a major underpinning of leader legitimacy is the confidence and trust” (Jones, James & Bruni, 1975, p. 146). Once a leader has confidence it’s easier for others to trust him or her. It’s important to have confidence on what we are thinking, and act upon it. Having self confidence will benefit oneself and the group work (Summerfield, 2014). According to Gregoire (2015), effective leaders dare to fail, in other words, they have the confidence to try in the face of uncertainty and to learn from their mistakes.

Gifted students tend to be more optimistic about their futures.

Don’t worry, Dad, I have a great start, I’m going to be great!

By Trela Rottinghaus

I was SOOOO close! If only I had the right tool, I would have nailed that project. Oh, well...

I feel vile!

How about a vial of vitamins to help you feel less vile?

By Jolene Teske

Excuses and rationalizations in the face of failure protect a student’s self-concept.

By Adam Naughton

She doesn’t need a vial! She just needs the confidence to be herself!

By Jolene Teske
Leadership is not an innate ability, but a conscious decision that takes work to achieve.

You have to decide that you can and work hard!

I’m just a sitting duck.

How can you fly?

Before leaders can lead other people, they have to practice self-discipline and be good leaders for themselves.

I’d better hop to it!

Our high school leadership team is “Octo” – this world in defining and living leadership

Chart your own course.

My destiny lies just beyond the horizon.

Confidence is a Leadership Trait

We can be counted on!

We are cooperative!

We work to be well liked by our peers!

We express ourselves clearly!

We enjoy others!

We love to participate!

We are adaptable to change!

We are confident in our abilities!